



## Ralph W. Muller

Chief Executive Officer, University of Pennsylvania Health System

Ralph Muller is Chief Executive Officer of the University of Pennsylvania Health System – a world-renowned academic medical center-based health system with hospitals that are consistently ranked among the top in the United States. As a \$6 billion enterprise with 35,000 staff caring for more than 5 million patients annually, UPHS provides comprehensive patient services across its 5 acute care hospitals, regionally distributed multi-specialty care facilities, home care, rehabilitation, women and babies hospital, hospice, nursing home care, and urgent care. UPHS is a fully integrated health system with a single electronic medical record across all its sites and over 5,000 physicians to deliver coordinated care to patients at all its care settings. The Health System is at the forefront in innovation, both in developing and translating new discoveries to improve patient care and in training the next generation of physician leaders. UPHS is a world leader in new innovation immunotherapies that is revolutionizing cancer treatment. UPHS is also bringing new medical advances to patients, including one of the largest proton therapy centers in the world and innovations in hand transplants.

Prior to joining UPHS in 2003, he was, from 1985 to 2001, the President of The University of Chicago Hospitals and Health System. In 2001-2002, he was a Visiting Fellow at the Kings Fund in London, U.K.

In 1985-86, Mr. Muller also served as the Deputy Dean of the Division of the Biological Sciences at the Pritzker School of Medicine at the University of Chicago. Previously, he had been Budget Director at the University,

Before joining the University of Chicago, Mr. Muller held senior positions with the Commonwealth of Massachusetts, serving as Deputy Commissioner of the Massachusetts Department of Public Welfare, where he was the chief operating officer responsible for the state's major welfare programs, including Medicaid.

Mr. Muller received his bachelor's degree in economics from Syracuse University and a master's degree in government from Harvard University.

Mr. Muller has served and currently serves on the boards of several national healthcare organizations. He is a Director of the National Committee for Quality Assurance (NCQA) Vizient and ECRI. He has served as Commissioner on the Medicare Payment Advisory Commission (MedPAC), Commissioner of The Joint Commission (TJC), Chairman of the Association of American Medical



Colleges (AAMC), Chairman of the Council of Teaching Hospitals and Health Systems (COTH), Chairman of the University HealthSystem Consortium (UHC) and Chairman of the National Opinion Research Center at the University of Chicago (NORC).

He is an elected Member of the National Academies of Medicine, and a Fellow of the American Association for the Advancement of Science (AAAS).